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March 26, 2018

Dear Neighbours,

Re: CRH Canada Mississauga Cement Plant - Climate Change Strategy

Climate Change is a serious global concern. Environment Canada published Greenhouse Gas (GHG) data indicating that more than 166 million tonnes of GHGs were emitted in Ontario in 2015. Ontario has taken important steps to fight climate change through the Climate Change Action Plan and Cap and Trade System.

Over the past 25 years, CRH's Mississauga Cement Plant has evolved in its production operations, environmental monitoring and controls, and stakeholder relations. The Mississauga Cement Plant meets all environmental emission regulations, has significantly reduced dust emissions and set the benchmark for cement plant NO_x and SO₂ emission reductions in Ontario.

Ontario's cement industry emits approximately 4-5 million tonnes of GHGs per year, or about 3% of Ontario's total. As an industry leader, the Mississauga Cement Plant has invested significant resources to reduce emissions, but we believe more can be done.

The Mississauga Cement Plant has initiated a Climate Change Strategy that provides the foundation for transitioning to a low-carbon economy and reducing our impact on the environment. Our Climate Change Strategy includes a commitment to open and transparent outreach and engagement with our stakeholders. The basis for this engagement begins with our Community Advisory Panel (CAP), with the Climate Change Strategy included as an ongoing agenda item. This letter to our neighbours represents the start of our ongoing commitment to broadly communicate our vision and strategy to reduce our environmental footprint.

Under our strategy, we expect to evaluate a number of project ideas aimed at reducing GHGs and improving energy efficiency in the next 12-48 months. Leveraging our community engagement efforts, we have formed an External Advisory Panel (EAP) to assess proposed project ideas from a sustainability perspective, including climate change impact, local environmental impacts, public health and community relations. The EAP will provide feedback to CRH on proposed GHG reduction project ideas and also report to our Community Advisory Panel (CAP) on the progress being made in the identification and implementation of GHG reduction projects and on recommendations made by the Panel.

The four-member EAP panel consists of external experts with knowledge of the cement industry, low carbon fuels, environmental science, innovation (climate change), health science and stakeholder relations. To date, the EAP has met three times and also taken an initial tour of our facility.

The External Advisory Panel members are:

Ruksana Mirza has been retained by CRH to Chair the EAP. Ruksana has over 30 years of experience in the field of sustainability; held a series of executive roles in sustainable development, including Global Head of Sustainability for Holcim Ltd.

Franca Ursitti (Panel Member) – Research & Policy Analyst, Health Protection, Region of Peel – Public Health, M.Sc. Toxicology

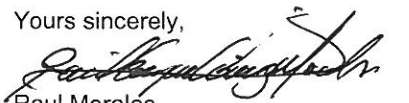
Tamer El-Diraby (Panel Member) - Professor & Civil Engineer at University of Toronto, PhD Civil Engineering

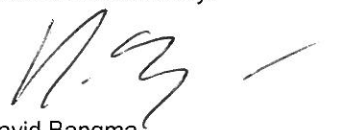
Lee Battiston (Panel Member) – PhD, Feasibility of small scale energy systems and land rehabilitation

In addition, **Julie Desjardins** sits as an External Observer. Julie has been active in the community on environmental issues and will provide insight into community expectations and potential concerns.

For 62 years, we have been a proud member of the South Mississauga community. We are committed to supporting Ontario and Mississauga's efforts related to climate change and, to being part of the solution. We have worked hard to improve our operations and most importantly, to respect our place and role in the community.

Yours sincerely,


Raul Morales
General Manager, Mississauga Plant


David Bangma
Climate Change Project Manager